Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service

▶ Do not enter social security numbers on this form as it may be made public.

Open to Public Inspection

Α	For the 2	2020 calend	dar year, or tax year beginning ${ m Jul} \ 1$, 2020, and ending	Jų	ın 30	, 20 21
В	Check if a	pplicable:	C Name of organization Emergency Shelter Inc.		D Empl	loyer identification number
	Address c	hange	Doing business as HomeAgain		54-1	159513
	Name cha	inge	Number and street (or P.O. box if mail is not delivered to street address)	m/suite	E Telep	hone number
$\overline{\Box}$	Initial retur	-	PO Box 5222		(804)358-7747
$\overline{\Box}$	Final return	n/terminated	City or town, state or province, country, and ZIP or foreign postal code			
$\overline{\Box}$	Amended		Richmond, VA 23220-0222		G Gross	s receipts \$2,498,247.
П	Application		F Name and address of principal officer:	H(a) Is this a gr		for subordinates? Yes X No
_	, .ppout.o	po	Randy Wilson, 5 EAST FRANKLIN ST , RICHMOND, VA 23220			
$\overline{}$	Tax-exem	pt status:	X 501(c)(3)			ist. See instructions
<u> </u>	Website:	•		H(c) Group e		
			Corporation ☐ Trust ☐ Association ☐ Other ► L Year of formatio			e of legal domicile: VA
	art I	Summa		11. 1000	W Otate	o or logal doffilolio. VII
			cribe the organization's mission or most significant activities: The <code>mis</code>	gion of I	I o m o 7 o	rain is to assist
a)			s and individuals experiencing homelessness to ϵ		ioilleag	Jain is to assist
Governance				secure		
Ĕ			ntain a home, again. box ▶ ☐ if the organization discontinued its operations or disposed of	more then	250/ 0	fito not apporta
Š	1		- · · · · · · · · · · · · · · · · · · ·		1	1
G			voting members of the governing body (Part VI, line 1a)		3	17 17
ş	1		independent voting members of the governing body (Part VI, line 1b)		4	
ij	1		per of individuals employed in calendar year 2020 (Part V, line 2a)		5	35
Activities &			per of volunteers (estimate if necessary)		6	300
⋖	1		ated business revenue from Part VIII, column (C), line 12		7a	0.
	b	Net unrelat	ted business taxable income from Form 990-T, Part I, line 11		7b	0.
				Prior Yea		Current Year
Revenue	8 (ons and grants (Part VIII, line 1h)	2,161,		2,236,089.
	9 F		ervice revenue (Part VIII, line 2g)		051.	261,048.
ě	10 I		t income (Part VIII, column (A), lines 3, 4, and 7d)	4 ,	707.	1,110.
_	11 (nue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)			
			ue-add lines 8 through 11 (must equal Part VIII, column (A), line 12)	2,204,	803.	2,498,247.
			d similar amounts paid (Part IX, column (A), lines 1–3)			760,746.
	14 E	Benefits pa	aid to or for members (Part IX, column (A), line 4)			
S	15 5	Salaries, ot	her compensation, employee benefits (Part IX, column (A), lines 5–10)	1,158,	294.	1,213,490.
Expenses	16a F	Profession	al fundraising fees (Part IX, column (A), line 11e)			
ğ.	b 7	Γotal fundr	raising expenses (Part IX, column (D), line 25) > 52,820.			
Ω̈́	17 (Other expe	enses (Part IX, column (A), lines 11a-11d, 11f-24e)	1,214,	528.	488,808.
	18 7	Total expe	nses. Add lines 13–17 (must equal Part IX, column (A), line 25) .	2,372,	822.	2,463,044.
	19 F	Revenue le	ess expenses. Subtract line 18 from line 12	-168,	019.	35,203.
or			Ве	ginning of Curr	ent Year	End of Year
Net Assets or Fund Balances	20 7	Total asset	ts (Part X, line 16)	1,161,	299.	1,131,135.
ASS	21 7	Total liabili	ties (Part X, line 26)		382.	229,015.
돌	22 1	Net assets	or fund balances. Subtract line 21 from line 20		,917.	902,120.
P	art II		re Block	•		
		es of perjury,	, I declare that I have examined this return, including accompanying schedules and statement	ents, and to the	best of	my knowledge and belief, it is
tru	e, correct,	and complete	e. Declaration of preparer (other than officer) is based on all information of which preparer h	as any knowled	dge.	
		<u> </u>		0.2	/07/2	2022
Sig	gn	Signatu	ure of officer	Date		
	ere	Mano	dy Herbert, INTERIM EXECUTIVE DIRECTOR			
			r print name and title			
_		,	preparer's name Preparer's signature Date)	Check	☐ if PTIN
Pa		Thomas		/08/2022	self-em	□ "
	eparer	Firm's non				54-1950231
Us	se Only	/ —	dress ► 21 S SHEPPARD ST, RICHMOND, VA 23221			304)355-2808
Ma	v the IRS					
IVIC	,,	- 4.00400	and retain with the property shown above; occ instructions			

Form 990 (2020) Page **2**

Part	Statement of Program Service Accomplishments Check if Schedule O contains a response or note to any line in this Part III
1	Briefly describe the organization's mission:
	The mission of HomeAgain is to assist
	families and individuals experiencing homelessness to secure
	and maintain a home, again.
2	Did the organization undertake any significant program services during the year which were not listed on the
2	prior Form 990 or 990-EZ?
	If "Yes," describe these new services on Schedule O.
3	Did the organization cease conducting, or make significant changes in how it conducts, any program
	services?
4	Describe the organization's program service accomplishments for each of its three largest program services, as measured by
	expenses. Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported.
4a	(Code:) (Expenses \$ 1,137,153. including grants of \$ 0.) (Revenue \$ 1,137,153.)
	Community Housing Services include two, highly effective financial assistance programs. Our
	signature program is the Rapid Rehousing Program that provides intense case management, housing
	search assistance and short-term rental assistance with the lease in the clients' names.
	The Permanent Supportive Housing Program (PSH) provides long-term housing assistance
	to families impacted by disabilities in scattered site apartments across the Greater Richmond area.
	Leases for the program are in HomeAgain's name and clients are sub-lessors.
	HomeAgain's Communty Housing programs served 366 adults and 185 children in FY 2021.
	Programs are operated in accordance with guidelines established by the Greater Richmond Continuum
	of Care for the Homeless.
4b	(Code:) (Expenses \$ 406,521. including grants of \$ 0.) (Revenue \$ 406,521.)
	The Espigh Family Shelter provided 12,000 bed nights of crisis housing and services to 204 individuals.
	This includes 81 adults and 123 children. This program offers emergency shelter
	to up to 35 people, including single adult women and families with children of any composition. The
	program helps households avoid street homelessness by providing shelter, case management and other
	supportive services (including Rapid Rehousing for qualifying families) designed to quickly end
	homelessness and return families to stable housing. The facility includes a learning center for tutoring
	and a children's playroom called "Edward's Room." Both spaces house tutoring and enrichment
	activities and helps to lessen the traumatic impact of homelessness for residents of the shelter.
	decivities and helps to lessen the traducate impact of momercashess for residence of the sherter.
4c	(Code:) (Expenses \$ 490,315. including grants of \$ 0.) (Revenue \$ 490,315.)
	The Men's/Veterans Shelter houses 20 adult men, and has 8 beds dedicated to serving U.S. Military Veterans.
	In FY 2021, the Men's/Veterans Shelter provided crisis housing services to 138 Men and 53 Veterans. Services
	within the shelter include up to 90 days of crisis housing, case management, housing and job search assistance,
	workplace development, substance use prevention and mental health support. HomeAgain assists individuals
	in successfully rebuilding their lives to achieve stable housing.
A -J	Other pregram convices (Describe on Schedule O)
40	Other program services (Describe on Schedule O.) (Expenses \$ including grants of \$) (Revenue \$)
40	(Expenses \$ including grants of \$) (Revenue \$) Total program service expenses ▶ 2,033,989.
40	Total program service expenses ► 4,033,989.

Part	V Checklist of Required Schedules			
			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A	1	×	
2	Is the organization required to complete Schedule B, Schedule of Contributors See instructions?	2	×	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? <i>If</i> "Yes," <i>complete Schedule C, Part I</i>	3		×
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? <i>If</i> "Yes," complete Schedule C, Part II	4		×
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		×
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		×
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? <i>If</i> "Yes," <i>complete Schedule D, Part II</i>	7		×
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? <i>If</i> "Yes," complete Schedule D, Part III	8		×
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? <i>If "Yes," complete Schedule D, Part IV</i>	9		×
10	Did the organization, directly or through a related organization, hold assets in donor-restricted endowments or in quasi endowments? <i>If "Yes," complete Schedule D, Part V </i>	10	×	
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable.			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI	11a	×	
b	Did the organization report an amount for investments—other securities in Part X, line 12, that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		×
С	Did the organization report an amount for investments—program related in Part X, line 13, that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		×
d	Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX	11d		×
е	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	×	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? <i>If "Yes," complete Schedule D, Part X</i>	11f		×
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI and XII	12a	×	
b	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b		×
13 14a	Is the organization a school described in section 170(b)(1)(A)(ii)? <i>If "Yes," complete Schedule E</i> Did the organization maintain an office, employees, or agents outside of the United States?	13 14a		×
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV	14b		×
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? <i>If "Yes," complete Schedule F, Parts II and IV</i>	15		×
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? <i>If "Yes," complete Schedule F, Parts III and IV.</i>	16		×
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? <i>If "Yes," complete Schedule G, Part I</i> See instructions	17	×	
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? <i>If</i> "Yes," <i>complete Schedule G, Part II</i>	18	×	
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III			-
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	19 20a		×
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		- •
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX. column (A), line 1? If "Yes." complete Schedule I. Parts I and II	21		×

Part	Checklist of Required Schedules (continued)			
			Yes	No
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22	×	
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J	23		×
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a	04-		
b	through 24d and complete Schedule K. If "No," go to line 25a	24a 24b		×
C	Did the organization maintain an escrow account other than a refunding escrow at any time during the year	240		
Ŭ	to defease any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25a	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		×
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		×
26	Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons? <i>If "Yes," complete Schedule L, Part II</i>	26	×	
27	Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity (including an employee thereof) or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		×
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions, for applicable filing thresholds, conditions, and exceptions):			
а	A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? <i>If</i> "Yes," complete Schedule L, Part IV	28a		×
b	A family member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV	28b		×
С	A 35% controlled entity of one or more individuals and/or organizations described in lines 28a or 28b? If "Yes," complete Schedule L, Part IV	28c		×
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		×
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? <i>If "Yes," complete Schedule M </i>	30	×	
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		×
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II	32		×
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? <i>If</i> "Yes," <i>complete Schedule R, Part I</i>	33		×
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1	34	×	
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		×
b	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b		×
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? <i>If "Yes," complete Schedule R, Part V, line 2 </i>	36		×
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? <i>If "Yes," complete Schedule R, Part VI</i>	37		×
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19? Note: All Form 990 filers are required to complete Schedule O.	38	×	
Part	V Statements Regarding Other IRS Filings and Tax Compliance Check if Schedule O contains a response or note to any line in this Part V			
	Fatantha mark announced die Bas O of Farm 1000 Fata O W 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1		Yes	No
1a b	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable			
С	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?	10	×	

Part '	Statements Regarding Other IRS Filings and Tax Compliance (continued)			
			Yes	No
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax			
	Statements, filed for the calendar year ending with or within the year covered by this return 2a 35	5		
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns? .	2b	×	
	Note: If the sum of lines 1a and 2a is greater than 250, you may be required to <i>e-file</i> (see instructions)			
3a	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a		×
b	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation on Schedule O.	3b		
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over,			
	a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a		×
b	If "Yes," enter the name of the foreign country ▶			
	See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).			
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		×
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		×
С	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?	5с		
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the			
	organization solicit any contributions that were not tax deductible as charitable contributions?	6a	×	
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or			
	gifts were not tax deductible?	6b	×	
7	Organizations that may receive deductible contributions under section 170(c).			
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods			
	and services provided to the payor?	7a	×	
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b	×	
С	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was			
	required to file Form 8282?	7c		×
d	If "Yes," indicate the number of Forms 8282 filed during the year			
е	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		×
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract? .	7f		×
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h		
8	Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the			
	sponsoring organization have excess business holdings at any time during the year?	8		×
9	Sponsoring organizations maintaining donor advised funds.			
а	Did the sponsoring organization make any taxable distributions under section 4966?	9a		×
b	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?	9b		×
10	Section 501(c)(7) organizations. Enter:			
а	Initiation fees and capital contributions included on Part VIII, line 12			
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities . 10b			
11	Section 501(c)(12) organizations. Enter:			
а	Gross income from members or shareholders			
b	Gross income from other sources (Do not net amounts due or paid to other sources			
	against amounts due or received from them.)			
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year 12b			
13	Section 501(c)(29) qualified nonprofit health insurance issuers.			
а	Is the organization licensed to issue qualified health plans in more than one state?	13a		
	Note: See the instructions for additional information the organization must report on Schedule O.			
b	Enter the amount of reserves the organization is required to maintain by the states in which			
	the organization is licensed to issue qualified health plans			
С	Enter the amount of reserves on hand			
14a	Did the organization receive any payments for indoor tanning services during the tax year?	14a		×
b	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation on Schedule O .	14b		
15	Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or			
	excess parachute payment(s) during the year?	15		L
	If "Yes," see instructions and file Form 4720, Schedule N.			
16	Is the organization an educational institution subject to the section 4968 excise tax on net investment income?	16		
	If "Ves." complete Form 4720. Schedule O			1

Part	Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O.			
	Check if Schedule O contains a response or note to any line in this Part VI			
Secti	on A. Governing Body and Management			
			Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year 17			
	If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain on Schedule O.			
b	Enter the number of voting members included on line 1a, above, who are independent . 15			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with	2		×
3	any other officer, director, trustee, or key employee?			
4	supervision of officers, directors, trustees, or key employees to a management company or other person? . Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	3		×
5	Did the organization become aware during the year of a significant diversion of the organization's assets? .	5		×
6	Did the organization have members or stockholders?	6		×
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint			
	one or more members of the governing body?	7a		×
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?	7b		×
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:			
а	The governing body?	8a	×	
b	Each committee with authority to act on behalf of the governing body?	8b	×	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? <i>If "Yes," provide the names and addresses on Schedule O</i>	9		×
Secti	on B. Policies (This Section B requests information about policies not required by the Internal Reven	ue C	ode.)	
			Yes	No
10a	Did the organization have local chapters, branches, or affiliates?	10a		×
b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?	10b		
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	×	
b	Describe in Schedule O the process, if any, used by the organization to review this Form 990.			
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	×	
b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	×	
С	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done	12c	×	
13	Did the organization have a written whistleblower policy?	13	×	
14	Did the organization have a written document retention and destruction policy?	14	×	
15	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
а	The organization's CEO, Executive Director, or top management official	15a	×	
b	Other officers or key employees of the organization	15b	×	
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	16a		×
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the			
	organization's exempt status with respect to such arrangements?	16b		
Secti	on C. Disclosure			
17	List the states with which a copy of this Form 990 is required to be filed ▶ VA			
18	Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and 990-7 (3)s only) available for public inspection. Indicate how you made these available. Check all that apply. I Own website	⊺(Sec	tion 5	501(c)
19	Describe on Schedule O whether (and if so, how) the organization made its governing documents, conflict o and financial statements available to the public during the tax year.	f inter	est p	olicy,
20	State the name, address, and telephone number of the person who possesses the organization's books and reconstruction, 5 EAST FRANKLIN ST , RICHMOND, VA 23220 (804)358-7747	cords	>	

Form 990 (2020)

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
 - List all of the organization's current key employees, if any. See instructions for definition of "key employee."
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations. See instructions for the order in which to list the persons above.

☐ Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

(A) Name and title	(B) Average hours per week (list any hours for related organizations below dotted line)	box, office Individua	unles	Pos neck ss pe	rson lirect	e than or is both or/trust employee	n an	(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
(1) David W. Miller	5.00									
Past President		×		×				0.	0.	0.
(2) Maya Crumbaugh Glaser Co-President	5.00	×		×				0.	0.	0.
(3) Donald E. King Co-President	5.00	×		×				0.	0.	0.
(4) Jeff Smyser Treasurer	5.00	×		×				0.	0.	0.
(5) John Lester Secretary	5.00	×		×				0.	0.	0.
(6) Shannon Ukrop Vice President	5.00	×		×				0.	0.	0.
(7) Latoya Asia Director	2.00	×						0.	0.	0.
(8) Alan Bartlett Director	2.00	×						0.	0.	0.
(9) Connie Byers Director	2.00	×						0.	0.	0.
(10) Kaci Easley Director	2.00	×						0.	0.	0.
(11) Christie Hatch Director	2.00	×						0.	0.	0.
(12) Magnus. H. Johnsson Director	2.00	×						0.	0.	0.
(13) Adele McClure Director	2.00	×						0.	0.	0.
(14) Lonnie D. "Chip" Nunley, III Director	2.00	×						0.	0.	0.

Part VII Section A. Officers, Directors, 7	Trustees,	Key I	Emp	olo	yee	s, an	d H	lighest Compe	nsated Empl	oyees (continued)
					C)					
(A) Name and title	(B) Average hours	box, office	unles	eck s pe	rson	e than of is both or/trus	n an	(D) Reportable compensation from the	(E) Reportable compensation from related	(F) Estimated amount of other
	per week (list any hours for related organizations below dotted line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	organization (W-2/1099-MISC)	organizations (W-2/1099-MISC)	compensation from the organization and related organizations
			ě			ated				
(15) Bindhya "Bindy" Reuben Savedoff Director	2.00	×						0.	0	0.
(16) Brandy Washington	2.00							0.	0	0.
Director		×						0.	0	0.
(17)Kristie White	2.00									
Director	10.00	×						0.	0	0.
(18) Randy Wilson Executive Director	40.00	-		×				0.	0	0.
(19) Lorae Ponder	0.00							0.	0	0.
Former Executive Director				×				27,957.	0	2,200.
(20)										
(21)										
(21)										
(22)										
(23)		-								
(24)		-								
(25)										
1b Subtotal			<u> </u>					27,957.	0	2,200.
c Total from continuation sheets to Part	VII, Section	n A						,		
								27,957.	0	,
2 Total number of individuals (including but reportable compensation from the organi		d to th	ose	list	ted	above	e) w	ho received mor	e than \$100,00	0 of
										Yes No
3 Did the organization list any former of employee on line 1a? If "Yes," complete s	Schedule J	for su	uch	indi	ivid	ual	٠.			3 ×
4 For any individual listed on line 1a, is the organization and related organizations individual	greater th	an \$1	150,	000	? /	f "Ye	s, "	complete Sched	dule J for suc	
5 Did any person listed on line 1a receive of for services rendered to the organization	or accrue co	ompe	nsat	tion	fro	m any	/ un	related organizat	tion or individua	
Section B. Independent Contractors		, o, i, i, p,	0.0	00.	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	<i></i> 0 <i>.</i>	0, 0	iden percent .		
1 Complete this table for your five high										
compensation from the organization. Rep	ort compen	satior	1 for	the	ca	lenda	r ye		within the orga	
(A) Name and business add	ress							(B) Description of serv	vices	(C) Compensation
2 Total number of independent contractor received more than \$100,000 of compens	•	-					th	ose listed abov	e) who	

Part VIII Statement of Revenue

		Check if Schedule C) cont	ains a re	spon	nse or note to a	ny line in this Pa	ırt VIII		🗆
							(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512–514
ts ts	1a	Federated campaigns	s		1a					
Contributions, Gifts, Grants and Other Similar Amounts	b	Membership dues .			1b					
۾ ۾	С	Fundraising events .			1c	88,440.				
r A	d	Related organizations	s		1d					
פַ יַּפַ	е	Government grants (c	contrib	utions)	1e	1,535,205.				
Sir	f	All other contributions	, gifts,	grants,						
er e		and similar amounts not	include	ed above	1f	612,444.				
호된	g	Noncash contribution	ns inclu	uded in						
d o	_	lines 1a-1f			1g	\$ 8,871.				
ā Č	h	Total. Add lines 1a-1	f			🕨	2,236,089.			
_						Business Code				
<u>ice</u>	2a	Program Servic	е			925120	261,048.	261,048.	0.	0.
Pe ⊆	b									
S r	С									
gram Ser Revenue	d									
Program Service Revenue	е									
ቯ	f	All other program ser								
	g	Total. Add lines 2a-2					261,048.			
	3	Investment income (•	•			1 110	1 110	0	0
	4	other similar amounts Income from investme	-				1,110.	1,110.	0.	0.
	4				•					
	5	Royalties		(i) Real		(ii) Personal				
	6a	Gross rents	6a	(i) Fical		(ii) i ci soriai	-			
	b	_	6b				-			
	C		6c				-			
	d	Net rental income or				•				
	_	Gross amount from	(.000)	(i) Securit		(ii) Other				
	7a	sales of assets					-			
			7a							
ē	b	Less: cost or other basis					-			
Revenue		and sales expenses .	7b							
ě		` ,	7c							
	d	Net gain or (loss) .				🕨				
Other	8a	Gross income from								
0		events (not including \$								
		of contributions repo								
		1c). See Part IV, line			8a		-			
		Less: direct expenses			8b	note •				
	C	Net income or (loss) f Gross income from			y eve	ents ▶				
	9a	activities. See Part IV	•	, ,	9a					
	b	Less: direct expenses			9b		1			
		Net income or (loss) f				es >				
		Gross sales of inv	_	_						
		returns and allowance	-		10a					
	b	Less: cost of goods s	sold .		10b					
	С	Net income or (loss) f	from s	ales of in	vento	ory >				
S						Business Code				
Miscellaneous Revenue	11a									
scellaneo Revenue	b									
e Se	C									
Mis	d									
		Total. Add lines 11a-					0 400 045	060 150		
	12	Total revenue See in	nstruc	TIONS		•	2 498 247	262.158	0	0

Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A). Check if Schedule O contains a response or note to any line in this Part IX (**D**) Fundraising expenses Do not include amounts reported on lines 6b. 7b. (A) Total expenses Program service expenses Management and general expenses 8b. 9b. and 10b of Part VIII. Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21 2 Grants and other assistance to domestic individuals. See Part IV, line 22 760,746. 760,746. Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16 Benefits paid to or for members 5 Compensation of current officers, directors, trustees, and key employees 6 Compensation not included above to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) . . . 7 Other salaries and wages 1,028,969. 3,559. 785,775. 239,635. Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions) Other employee benefits 9 184,521. 143,645. 38,693. 2,183. 10 Payroll taxes 11 Fees for services (nonemployees): Management Legal Accounting Lobbying Professional fundraising services. See Part IV, line 17 Investment management fees Other. (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule O.) 12 Advertising and promotion 13 8,108. 3,381. 1,099. 3,628. Office expenses Information technology 14 15 3,193. Occupancy 92,883. 84,451. 5,239. 16 5,328. 4,628. 700. 17 0. Payments of travel or entertainment expenses 18 for any federal, state, or local public officials 19 Conferences, conventions, and meetings . 6. 672. 256. 410. 2,673. 2,673. 0. 20 0. 21 Payments to affiliates 54,045. 53,236. 809. 0. 22 Depreciation, depletion, and amortization . 23 22,885. 21,748. 114. 1,023. 24 Other expenses. Itemize expenses not covered above (List miscellaneous expenses on line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O.) CLIENT SERVICES 0. 29,638. 23,036. 6,602. EQUIPMENT/MAINT 75,147. 59,362. 14,898. 887. PROFESSIONAL FEES С 135,756. 83,897. 47,919. 3,940. d All other expenses 61,673. 9,828. 18,144. 33,701. 25 **Total functional expenses.** Add lines 1 through 24e 2,463,044. 2,033,989. 376,235. 52,820. Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here ► ☐ if following SOP 98-2 (ASC 958-720) . . .

Form **990** (2020)

Part X Balance Sheet

		Check if Schedule O contains a response or note to any line in this Pa	art X		
			(A) Beginning of year		(B) End of year
	1	Cash—non-interest-bearing	464,630.	1	327,261.
	2	Savings and temporary cash investments		2	
	3	Pledges and grants receivable, net	132,871.	3	227,265.
	4	Accounts receivable, net	0.	4	
	5	Loans and other receivables from any current or former officer, director,			
		trustee, key employee, creator or founder, substantial contributor, or 35%			
		controlled entity or family member of any of these persons		5	
	6	Loans and other receivables from other disqualified persons (as defined			
		under section 4958(f)(1)), and persons described in section 4958(c)(3)(B) $$.		6	
)ts	7	Notes and loans receivable, net		7	
Assets	8	Inventories for sale or use		8	
	9	Prepaid expenses and deferred charges	1,673.	9	12,584.
	10a	Land, buildings, and equipment: cost or other			
		basis. Complete Part VI of Schedule D 10a 2,201,280.			
	b	Less: accumulated depreciation			374,175.
	11	Investments—publicly traded securities	162,783.	11	189,850.
	12	Investments—other securities. See Part IV, line 11		12	
	13	Investments—program-related. See Part IV, line 11		13	
	14	Intangible assets		14	
	15	Other assets. See Part IV, line 11	1 1 1 1 0 0 0	15	
	16	Total assets. Add lines 1 through 15 (must equal line 33)	1,161,299.	16	1,131,135.
	17	Accounts payable and accrued expenses	58,782.	17	114,015.
	18	Grants payable		18	
	19	Deferred revenue		19	
	20	Tax-exempt bond liabilities		20	
	21	Escrow or custodial account liability. Complete Part IV of Schedule D		21	
ties	22	Loans and other payables to any current or former officer, director,			
bili		trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons		22	15 000
Liabilities	92			23	15,000. 100,000.
_	23 24	Secured mortgages and notes payable to unrelated third parties Unsecured notes and loans payable to unrelated third parties		24	100,000.
	25			24	
	25	Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17–24). Complete Part X			
		of Schedule D	235,600.	25	0.
	26	Total liabilities. Add lines 17 through 25	294,382.	26	229,015.
S		Organizations that follow FASB ASC 958, check here ▶ ⊠	25173021		225,7013.
ce		and complete lines 27, 28, 32, and 33.			
ılar	27	Net assets without donor restrictions	678,153.	27	696,747.
Ba	28	Net assets with donor restrictions	188,764.	H H	205,373.
nd		Organizations that do not follow FASB ASC 958, check here ▶ □	2007.011		200,070
F		and complete lines 29 through 33.			
o	29	Capital stock or trust principal, or current funds		29	
ets	30	Paid-in or capital surplus, or land, building, or equipment fund		30	
\ss	31	Retained earnings, endowment, accumulated income, or other funds		31	
Net Assets or Fund Balances	32	Total net assets or fund balances	866,917.	32	902,120.
ž	33	Total liabilities and net assets/fund balances	1,161,299.	33	1,131,135.
		PEV 00/09/21 PPO	<u> </u>		Form 990 (2020)

Form 990 (2020) Page **12**

Part	XI Reconciliation of Net Assets								
	Check if Schedule O contains a response or note to any line in this Part XI								
1	Total revenue (must equal Part VIII, column (A), line 12)	2,4	98,2	47.					
2	Total expenses (must equal Part IX, column (A), line 25)	2,4	63,0	44.					
3	Revenue less expenses. Subtract line 2 from line 1		35,2	03.					
4	Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A)) 4								
5	Net unrealized gains (losses) on investments								
6	Donated services and use of facilities								
7	Investment expenses								
8	Prior period adjustments								
9	Other changes in net assets or fund balances (explain on Schedule O)								
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line								
	32, column (B))	91	02,1	20.					
Part	XII Financial Statements and Reporting			_					
	Check if Schedule O contains a response or note to any line in this Part XII								
			Yes	No					
1	Accounting method used to prepare the Form 990: Cash Accrual Other								
	If the organization changed its method of accounting from a prior year or checked "Other," explain in								
0-	Schedule O.	0-		.,					
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?	2a		×					
	If "Yes," check a box below to indicate whether the financial statements for the year were compiled or								
	reviewed on a separate basis, consolidated basis, or both:								
	Separate basis Consolidated basis Both consolidated and separate basis	2b	×						
b	Were the organization's financial statements audited by an independent accountant?	20	^						
	If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both:								
	 Separate basis, Consolidated basis, or both. ✓ Separate basis ☐ Consolidated basis ☐ Both consolidated and separate basis 								
_	·								
С	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant? .	2c	×						
	If the organization changed either its oversight process or selection process during the tax year, explain on	20							
	Schedule O.								
20	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the								
Ja	Single Audit Act and OMB Circular A-133?	3a	×						
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the								
D	required audit or audits, explain why on Schedule O and describe any steps taken to undergo such audits.	3b	×						
	REV 09/08/21 PRO	Forn	n 990	(2020)					

SCHEDULE A (Form 990 or 990-EZ)

Public Charity Status and Public Support Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

OMB No. 1545-0047

Open to Public

Department of the Treasury Internal Revenue Service

Name of the organization ► Attach to Form 990 or Form 990-EZ.

► Go to www.irs.gov/Form990 for instructions and the latest information.

Open to Public Inspection

Employer identification number

54-1159513 Emergency Shelter Inc. Reason for Public Charity Status. (All organizations must complete this part.) See instructions. The organization is not a private foundation because it is: (For lines 1 through 12, check only one box.) A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i). A school described in section 170(b)(1)(A)(ii). (Attach Schedule E (Form 990 or 990-EZ).) A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii). A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name, city, and state: An organization operated for the benefit of a college or university owned or operated by a governmental unit described in 5 section 170(b)(1)(A)(iv). (Complete Part II.) ☐ A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v). X An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi). (Complete Part II.) ☐ A community trust described in **section 170(b)(1)(A)(vi).** (Complete Part II.) 8 An agricultural research organization described in section 170(b)(1)(A)(ix) operated in conjunction with a land-grant college or university or a non-land-grant college of agriculture (see instructions). Enter the name, city, and state of the college or university: An organization that normally receives (1) more than 331/3% of its support from contributions, membership fees, and gross 10 receipts from activities related to its exempt functions, subject to certain exceptions; and (2) no more than 331/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See **section 509(a)(2).** (Complete Part III.) An organization organized and operated exclusively to test for public safety. See section 509(a)(4). 12 An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). See section 509(a)(3). Check the box in lines 12a through 12d that describes the type of supporting organization and complete lines 12e, 12f, and 12d, Type I. A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving а the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization. You must complete Part IV, Sections A and B. b Type II. A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s). You must complete Part IV, Sections A and C. Type III functionally integrated. A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions). You must complete Part IV, Sections A, D, and E. Type III non-functionally integrated. A supporting organization operated in connection with its supported organization(s) d that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions). You must complete Part IV. Sections A and D. and Part V. Check this box if the organization received a written determination from the IRS that it is a Type I, Type III, Type III functionally integrated, or Type III non-functionally integrated supporting organization. Enter the number of supported organizations . . . Provide the following information about the supported organization(s). (iii) Type of organization (i) Name of supported organization (ii) EIN (iv) Is the organization (v) Amount of monetary (vi) Amount of (described on lines 1-10 listed in your governing support (see other support (see above (see instructions)) document? instructions) instructions) Yes No (A) (B) (C) (D) (E)

Total

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Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi) Part II (Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.) Section A. Public Support Calendar year (or fiscal year beginning in) (a) 2016 **(b)** 2017 (c) 2018 (d) 2019 **(e)** 2020 (f) Total Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.") . . . 2,112,500. 2,177,816. 2,271,530. 2,257,670. 2,488,266. 11,307,782. Tax revenues levied for the organization's benefit and either paid to or expended on its behalf The value of services or facilities furnished by a governmental unit to the organization without charge 2,112,500. 2,177,816. 2,271,530. 2,257,670. 2,488,266. 11,307,782. Total. Add lines 1 through 3. . . . 4 5 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f) Public support. Subtract line 5 from line 4 11,307,782. Section B. Total Support Calendar year (or fiscal year beginning in) ▶ (a) 2016 **(b)** 2017 (c) 2018 (d) 2019 (e) 2020 (f) Total 2,112,500. 2,177,816. 2,271,530. 2,257,670. 2,488,266. 11,307,782. 7 Amounts from line 4 8 Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources 3,483. -2,2493,465. 4,707. 1,110. 10,516. Net income from unrelated business 9 activities, whether or not the business is regularly carried on 10 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.) **Total support.** Add lines 7 through 10 11 11,318,298. Gross receipts from related activities, etc. (see instructions) 12 13 First 5 years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) Section C. Computation of Public Support Percentage Public support percentage for 2020 (line 6, column (f), divided by line 11, column (f)) 14 99.91% Public support percentage from 2019 Schedule A, Part II, line 14 15 331/3% support test - 2020. If the organization did not check the box on line 13, and line 14 is 331/3% or more, check this box and **stop here.** The organization qualifies as a publicly supported organization 331/3% support test - 2019. If the organization did not check a box on line 13 or 16a, and line 15 is 331/3% or more, check 17a 10%-facts-and-circumstances test - 2020. If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the facts-and-circumstances test, check this box and stop here. Explain in Part VI how the organization meets the facts-and-circumstances test. The organization qualifies as a publicly supported 10%-facts-and-circumstances test - 2019. If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the facts-and-circumstances test, check this box and stop here. Explain in Part VI how the organization meets the facts-and-circumstances test. The organization qualifies as a publicly supported

Page 3

Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II.)

	if the organization falls to quality	under the te	sts listed bei	ow, piease co	implete Fart	II. <i>)</i>	
	on A. Public Support			1			
Calen	dar year (or fiscal year beginning in) ▶	(a) 2016	(b) 2017	(c) 2018	(d) 2019	(e) 2020	(f) Total
1	Gifts, grants, contributions, and membership fees						
_	received. (Do not include any "unusual grants.")						
2	Gross receipts from admissions, merchandise sold or services performed, or facilities						
	furnished in any activity that is related to the						
	organization's tax-exempt purpose						
3	Gross receipts from activities that are not an						
	unrelated trade or business under section 513						
4	Tax revenues levied for the						
	organization's benefit and either paid to						
	or expended on its behalf						
5	The value of services or facilities						
	furnished by a governmental unit to the						
	organization without charge						
6	Total. Add lines 1 through 5						
7a	Amounts included on lines 1, 2, and 3						
	received from disqualified persons .						
b	Amounts included on lines 2 and 3						
	received from other than disqualified						
	persons that exceed the greater of \$5,000						
	or 1% of the amount on line 13 for the year						
С	Add lines 7a and 7b						
8	Public support. (Subtract line 7c from						
	line 6.)						
Secti	on B. Total Support						
Calen	dar year (or fiscal year beginning in) ▶	(a) 2016	(b) 2017	(c) 2018	(d) 2019	(e) 2020	(f) Total
9	Amounts from line 6						
10a	Gross income from interest, dividends,						
	payments received on securities loans, rents,						
	royalties, and income from similar sources .						
b	Unrelated business taxable income (less						
	section 511 taxes) from businesses						
	acquired after June 30, 1975						
С	Add lines 10a and 10b						
11	Net income from unrelated business						
	activities not included in line 10b, whether						
	or not the business is regularly carried on						
12	Other income. Do not include gain or						
	loss from the sale of capital assets						
	(Explain in Part VI.)						
13	Total support. (Add lines 9, 10c, 11,						
	and 12.)						
14	First 5 years. If the Form 990 is for the	organization'	s first, second	, third, fourth,	or fifth tax ye	ar as a sectio	n 501(c)(3)
	organization, check this box and stop her	e					🕨 🗀
Secti	on C. Computation of Public Suppor	t Percentag	e				
15	Public support percentage for 2020 (line 8	3, column (f), c	divided by line	13, column (f))		15	%
16	Public support percentage from 2019 Sch					16	%
Secti	on D. Computation of Investment Inc	come Perce	ntage				
17	Investment income percentage for 2020 (I			-		17	%
18	Investment income percentage from 2019					18	%
19a	331/3% support tests-2020. If the organi						
	17 is not more than 331/3%, check this box a	and stop here	. The organizati	on qualifies as	a publicly supp	orted organizat	ion . 🕨 🗀
b	331/3% support tests-2019. If the organize	ation did not d	heck a box on	line 14 or line	19a, and line 16	is more than 3	33 ¹ /3%, and
	line 18 is not more than 331/3%, check this b	oox and stop h	nere. The organ	ization qualifies	as a publicly s	upported orgar	nization 🕨 🗌
20	Private foundation If the organization did	d not chack a	hay on line 14	100 or 10h	shook this how	and can inetru	ctions -

Part IV **Supporting Organizations**

(Complete only if you checked a box in line 12 on Part I. If you checked box 12a, Part I, complete Sections A and B. If you checked box 12b, Part I, complete Sections A and C. If you checked box 12c, Part I, complete Sections A, D, and E. If you checked box 12d, Part I, complete Sections A and D, and complete Part V.)

Se

	ion A. All Supporting Organizations		Yes	No
1	Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.	1		
2	Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in Part VI how the organization determined that the supported organization was described in section 509(a)(1) or (2).	2		
3a	Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer lines 3b and 3c below.	3a		
b	Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in Part VI when and how the organization made the determination.	3b		
С	Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use.	3c		
4a	Vas any supported organization not organized in the United States ("foreign supported organization")? If Yes," and if you checked box 12a or 12b in Part I, answer lines 4b and 4c below.			
b	Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.	4b		
С	Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.	4c		
5а	Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer lines 5b and 5c below (if applicable). Also, provide detail in Part VI , including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).	5a		
b	Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?	5b		
С	Substitutions only. Was the substitution the result of an event beyond the organization's control?	5с		
6	Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization? Supported organizations? If "You " provide detail in Part III.			
7	benefit one or more of the filing organization's supported organizations? <i>If "Yes," provide detail in Part VI.</i> Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor	6		
•	(as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).	7		
8	Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).			
9a	Was the organization controlled directly or indirectly at any time during the tax year by one or more	8		
	disqualified persons, as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in Part VI.	9a		
b	Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes," provide detail in Part VI.	9b		
С	Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit	an		
	from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI.	9с		
10a	Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer line 10b below.	10a		

10b

b Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to

determine whether the organization had excess business holdings.)

Part	Supporting Organizations (continued)			
			Yes	No
11	Has the organization accepted a gift or contribution from any of the following persons?			
а	A person who directly or indirectly controls, either alone or together with persons described in lines 11b and			
	11c below, the governing body of a supported organization?	11a		
	A family member of a person described in line 11a above?	11b		
С	A 35% controlled entity of a person described in line 11a or 11b above? If "Yes" to line 11a, 11b, or 11c, provide			
	detail in Part VI.	11c		
Secti	on B. Type I Supporting Organizations			
			Yes	No
1	Did the governing body, members of the governing body, officers acting in their official capacity, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's officers, directors, or trustees at all times during the tax year? If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove officers, directors, or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.	1		
2	Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? <i>If "Yes," explain in Part</i>			
	VI how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised, or controlled the supporting organization.	2		
Secti	on C. Type II Supporting Organizations			
			Yes	No
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control or management of the supporting organization was vested in the same persons that controlled or managed			
	the supported organization(s).	1		
Secti	on D. All Type III Supporting Organizations			
			Yes	No
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the			
•	organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the			
	organization's governing documents in effect on the date of notification, to the extent not previously provided?	1		
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported	•		
2	organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how the organization maintained a close and continuous working relationship with the supported organization(s).	2		
3	By reason of the relationship described in line 2, above, did the organization's supported organizations have			
	a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's supported organizations played in this regard.			
Sooti		3		
	on E. Type III Functionally Integrated Supporting Organizations Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see it	notre:	otions	c)
1 a	The organization satisfied the Activities Test. Complete line 2 below.	nstru	ctions	S).
b	☐ The organization is the parent of each of its supported organizations. <i>Complete line 3 below.</i>			
С	The organization supported a governmental entity. Describe in Part VI how you supported a governmental entity	(see in	struct	tions).
2	Activities Test. <i>Answer lines 2a and 2b below.</i>	(Yes	
а	Did substantially all of the organization's activities during the tax year directly further the exempt purposes of			
u	the supported organizations and explain how these activities directly further the exempt purposes,			
	how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities.	2a		
b	Did the activities described in line 2a, above, constitute activities that, but for the organization's involvement,			
-	one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the reasons for the organization's position that its supported organization(s) would have engaged in			
	these activities but for the organization's involvement.	2b		
3	Parent of Supported Organizations. <i>Answer lines 3a and 3b below.</i>			
а	Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or			
_	trustees of each of the supported organizations? If "Yes" or "No," provide details in Part VI .	3a		
b	Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each of its supported organizations? If "Yes," describe in Part VI the role played by the organization in this regard.	3b		

(see instructions).

Part	V Type III Non-Functionally Integrated 509(a)(3) Supporting Org	gani	zations	
1	\Box Check here if the organization satisfied the Integral Part Test as a qualifying	tru:	st on Nov. 20, 1970 (expl	ain in Part VI). See
	instructions. All other Type III non-functionally integrated supporting organ	nizat	ions must complete Sect	ons A through E.
Sect	ion A—Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1	Net short-term capital gain	1		
2	Recoveries of prior-year distributions	2		
3	Other gross income (see instructions)	3		
4	Add lines 1 through 3.	4		
5	Depreciation and depletion	5		
6	Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions)	6		
_ 7	Other expenses (see instructions)	7		
8	Adjusted Net Income (subtract lines 5, 6, and 7 from line 4)	8		
Sect	ion B-Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1	Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year):			
а	Average monthly value of securities	1a		
b	Average monthly cash balances	1b		
c	Fair market value of other non-exempt-use assets	1c		
d	Total (add lines 1a, 1b, and 1c)	1d		
е	Discount claimed for blockage or other factors (explain in detail in Part VI):			
2	Acquisition indebtedness applicable to non-exempt-use assets	2		
3	Subtract line 2 from line 1d.	3		
4	Cash deemed held for exempt use. Enter 0.015 of line 3 (for greater amount, see instructions).	4		
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
6	Multiply line 5 by 0.035.	6		
7	Recoveries of prior-year distributions	7		
8	Minimum Asset Amount (add line 7 to line 6)	8		
Sect	ion C-Distributable Amount			Current Year
1	Adjusted net income for prior year (from Section A, line 8, column A)	1		
2	Enter 0.85 of line 1.	2		
3	Minimum asset amount for prior year (from Section B, line 8, column A)	3		
4	Enter greater of line 2 or line 3.	4		
5	Income tax imposed in prior year	5		
6	Distributable Amount. Subtract line 5 from line 4, unless subject to			
-	emergency temporary reduction (see instructions).	6		
7	Check here if the current year is the organization's first as a non-function:	allv i	ntegrated Type III suppor	ting organization

Schedule A (Form 990 or 990-EZ) 2020

Part V

Secti	on D-Distributions				Current Year
1	Amounts paid to supported organizations to accomplish	1			
2	Amounts paid to perform activity that directly furthers exe	empt purposes of suppo	rted		
	organizations, in excess of income from activity			2	
3	Administrative expenses paid to accomplish exempt purp	oses of supported orga	nizations	3	
4	Amounts paid to acquire exempt-use assets			4	
5	Qualified set-aside amounts (prior IRS approval required-	–provide details in Part	VI)	5	
6	Other distributions (describe in Part VI). See instructions.			6	
7	Total annual distributions. Add lines 1 through 6.			7	
8	Distributions to attentive supported organizations to whic	h the organization is res	ponsive		
	(provide details in Part VI). See instructions.			8	
9	Distributable amount for 2020 from Section C, line 6			9	
10	Line 8 amount divided by line 9 amount			10	
Secti	on E—Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistribution Pre-2020	าร	(iii) Distributable Amount for 2020
1	Distributable amount for 2020 from Section C, line 6				
2	Underdistributions, if any, for years prior to 2020 (reasonable cause required—explain in Part VI). See instructions.				
3	Excess distributions carryover, if any, to 2020				
а	From 2015				
b	From 2016				
С	From 2017				
	From 2018				
е	From 2019				
f	Total of lines 3a through 3e				
g	Applied to underdistributions of prior years				
h	Applied to 2020 distributable amount				
i	Carryover from 2015 not applied (see instructions)				
j	Remainder. Subtract lines 3g, 3h, and 3i from line 3f.				
4	Distributions for 2020 from Section D, line 7: \$				
а	Applied to underdistributions of prior years				
b	Applied to 2020 distributable amount				
С	Remainder. Subtract lines 4a and 4b from line 4.				
5	Remaining underdistributions for years prior to 2020, if any. Subtract lines 3g and 4a from line 2. For result greater than zero, <i>explain in Part VI</i> . See instructions.				
6	Remaining underdistributions for 2020. Subtract lines 3h and 4b from line 1. For result greater than zero, <i>explain in Part VI</i> . See instructions.				
7	Excess distributions carryover to 2021. Add lines 3j and 4c.				
8	Breakdown of line 7:				
а	Excess from 2016				
b	Excess from 2017				
С	Excess from 2018				
d	Excess from 2019				
е	Excess from 2020				

Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations (continued)

Schedule A (Form 990 or 990-EZ) 2020

Part VI	Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a, and 3b; Part V, line 1; Part V, Section B, line 1e; Part V, Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions.)
	

Schedule B

(Form 990, 990-EZ, or 990-PF)

Department of the Treasury Internal Revenue Service Name of the organization

Emergency Shelter Inc.

Schedule of Contributors

► Attach to Form 990, Form 990-EZ, or Form 990-PF. ► Go to www.irs.gov/Form990 for the latest information. OMB No. 1545-0047

Employer identification number

54-1159513

Organization type (check one): Filers of: Section: Form 990 or 990-EZ × 501(c)(3) (enter number) organization 4947(a)(1) nonexempt charitable trust **not** treated as a private foundation 527 political organization Form 990-PF ☐ 501(c)(3) exempt private foundation 4947(a)(1) nonexempt charitable trust treated as a private foundation 501(c)(3) taxable private foundation Check if your organization is covered by the General Rule or a Special Rule. Note: Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions. **General Rule** For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling \$5,000 or more (in money or property) from any one contributor. Complete Parts I and II. See instructions for determining a contributor's total contributions. **Special Rules** For an organization described in section 501(c)(3) filing Form 990 or 990-EZ that met the 331/3% support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi), that checked Schedule A (Form 990 or 990-EZ), Part II, line 13, 16a, or 16b, and that received from any one contributor, during the year, total contributions of the greater of (1) \$5,000; or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h; or (ii) Form 990-EZ, line 1. Complete Parts I and II. For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 exclusively for religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals. Complete Parts I (entering "N/A" in column (b) instead of the contributor name and address), II, and III. ☐ For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions exclusively for religious, charitable, etc., purposes, but no such contributions totaled more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an exclusively religious, charitable, etc., purpose. Don't complete any of the parts unless the General Rule applies to this organization because it received nonexclusively religious, charitable, etc., contributions

Caution: An organization that isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Form 990,

990-EZ, or 990-PF), but it must answer "No" on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line 2, to certify that it doesn't meet the filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF).

(a)	(b)	(c)	(d)
No.	Name, address, and ZIP + 4	Total contributions	Type of contribution
1	Barrington Family Foundation P.O. Box 860 SARATOGA SPRINGS NY 12866	\$15,000.	Person X Payroll
(a)	(b)	(c)	(d)
No.	Name, address, and ZIP + 4	Total contributions	Type of contribution
2	Atlantic Union Bank 1051 E. Cary Street Suite 1200 Richmond VA 23219	\$10,000.	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a)	(b)	(c)	(d)
No.	Name, address, and ZIP + 4	Total contributions	Type of contribution
3	Bank of America 1111 East Main Street, 14th Floor Richmond VA 23219	\$10,000.	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a)	(b)	(c)	(d)
No.	Name, address, and ZIP + 4	Total contributions	Type of contribution
4	Capital One 15000 Capital One Dr Henrico VA 23238	\$10,000.	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a)	(b)	(c)	(d)
No.	Name, address, and ZIP + 4	Total contributions	Type of contribution
5	Dominion Energy 701 East Cary Street Richmond VA 23219	\$10,000.	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a)	(b)	(c)	(d)
No.	Name, address, and ZIP + 4	Total contributions	Type of contribution
6	Homeward 9211 Forest Hill Ave Suite 200 Richmond VA 23235	\$ 10,000.	Person Payroll Noncash (Complete Part II for noncash contributions.)

(a)	(b)	(c)	(d)
No.	Name, address, and ZIP + 4	Total contributions	Type of contribution
7	Kroger 1014 Vine St Cincinnati OH 45202	\$5,077.	Person X Payroll
(a)	(b)	(c)	(d)
No.	Name, address, and ZIP + 4	Total contributions	Type of contribution
8	Fifth Generation, Inc- Tito's 1406 Smith Rd. Bldg C Austin TX 78719	\$15,000.	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a)	(b)	(c)	(d)
No.	Name, address, and ZIP + 4	Total contributions	Type of contribution
9	Grace & Holy Trinity Church 8 N. Laurel Street Richmond VA 23220	\$6,000.	Person X Payroll
(a)	(b)	(c)	(d)
No.	Name, address, and ZIP + 4	Total contributions	Type of contribution
10	St Peter Baptist Church 2040 Mountain Road Glen Allen VA 23060	\$5,956.	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a)	(b)	(c)	(d)
No.	Name, address, and ZIP + 4	Total contributions	Type of contribution
11	DEPCOM G.I.V.E.S. 9185 E Pima Center Parkway Suite 100 Scottsdale AZ 85258	\$15,000.	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a)	(b)	(c)	(d)
No.	Name, address, and ZIP + 4	Total contributions	Type of contribution
12	UPS Foundation, INC		Person ⊠ Payroll □

(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
13	Robert Atack Charitable Lead Trust PO Box 500 Henrico VA 23228	\$14,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
14	Ann G & James B Ritchey Foundation 19 Tanglewood Drive Livingston NJ 07039	\$30,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
15	Family Insight 6800 Paragon Place, Suite 200 Richmond VA 23230	\$10,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
16	CarMax 12800 Tuckahoe Creek Parkway Henrico VA 23228	\$6,700.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
17			
	Harold Greer 2808 Williamswood Rd N Richmond VA 23235	\$10,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	2808 Williamswood Rd N	\$10,000. (c) Total contributions	Payroll Noncash (Complete Part II for

(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
19	Boston Foundation 75 Arlington Street, Suite 710 Boston MA 02116	\$15,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
20	Community Foundation PO Box 1987 Mechanicsville VA 23116	\$87,700.	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
21	Herndon Foundation 9030 Stony Point Parkway, Suite 170 Richmond VA 23235	\$ 15,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c)	_ (d)
INO.	Name, address, and ZIP + 4	Total contributions	Type of contribution
22	J. Jill Compassion Fund 75 Arlington Street, Suite 710 Boston MA 02116	\$15,000.	Person Payroll Complete Part II for noncash contributions.
	J. Jill Compassion Fund 75 Arlington Street, Suite 710		Person X Payroll Noncash (Complete Part II for
22 (a)	J. Jill Compassion Fund 75 Arlington Street, Suite 710 Boston MA 02116 (b)	\$15,000.	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	J. Jill Compassion Fund 75 Arlington Street, Suite 710 Boston MA 02116 (b) Name, address, and ZIP + 4 Jenkins Foundation 3409 Moore St	\$15,000	Person

(a)	(b)	(c)	(d)
No.	Name, address, and ZIP + 4	Total contributions	Type of contribution
25	Wells Fargo Foundation 1021 E. Cary Street Richmond VA 23220	\$25,000.	Person X Payroll
(a)	(b)	(c)	(d)
No.	Name, address, and ZIP + 4	Total contributions	Type of contribution
26	Dale & Clarice Wolf- Wolf Foundation 4830 Kennett Pike Apt 3321 Wilmington DE 19807	\$5,000.	Person X Payroll
(a)	(b)	(c)	(d)
No.	Name, address, and ZIP + 4	Total contributions	Type of contribution
27	PGA Tour Charities, INC 100 PGA Tour Boulevard Ponte Vedra Beach FL 32082	\$ 5,607.	Person X Payroll
(a)	(b)	(c)	(d)
No.	Name, address, and ZIP + 4	Total contributions	Type of contribution
28	United Way 2001 Maywill Street, Suite 201 Richmond VA 23230	\$43,804.	Person X Payroll
(a)	(b)	(c)	(d)
No.	Name, address, and ZIP + 4	Total contributions	Type of contribution
		\$	Person
(a)	(b)	(c)	(d)
No.	Name, address, and ZIP + 4	Total contributions	Type of contribution
		\$	Person

Name of organization Employer identification number

Emergency Shelter Inc. 54-1159513

(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	

Name of org	ganization		Employer identification number		
	cy Shelter Inc.		54-1159513		
Part III	(10) that total more than \$1,000 for the following line entry. For organization contributions of \$1,000 or less for the	he year from any one contributions completing Part III, enter the year. (Enter this information one	ns described in section 501(c)(7), (8), or tor. Complete columns (a) through (e) and total of exclusively religious, charitable, etc., e. See instructions.) > \$		
	Use duplicate copies of Part III if addit	ional space is needed.			
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held		
	Transferee's name, address, and	(e) Transfer of gift	lationship of transferor to transferee		
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held		
	(e) Transfer of gift				
	Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee				
(a) No. from	47.5	() 11 () 15			
from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held		
		(e) Transfer of gift			
			lationship of transferor to transferee		
(a) No.	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held		
Part I					
	(e) Transfer of gift				
	Transferee's name, address, and	ZIP + 4 Re	lationship of transferor to transferee		

SCHEDULE D (Form 990)

Supplemental Financial Statements

► Complete if the organization answered "Yes" on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.
► Attach to Form 990.

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service

► Go to www.irs.gov/Form990 for instructions and the latest information.

Open to Public Inspection

Name o	f the organization		Employer identification number
Eme	rgency Shelter Inc.		54-1159513
Par		sed Funds or Other Similar F	unds or Accounts.
	Complete if the organization answered "	Yes" on Form 990, Part IV, line	e 6.
		(a) Donor advised funds	(b) Funds and other accounts
1	Total number at end of year		
2	Aggregate value of contributions to (during year) .		
3	Aggregate value of grants from (during year)		
4	Aggregate value at end of year		
5	Did the organization inform all donors and donor a funds are the organization's property, subject to the		
6	Did the organization inform all grantees, donors, ar only for charitable purposes and not for the benefit conferring impermissible private benefit?	t of the donor or donor advisor, o	or for any other purpose
Par			
rai	Complete if the organization answered "	Yes" on Form 990 Part IV line	. 7
1	Purpose(s) of conservation easements held by the co		
•	Preservation of land for public use (for example, recreations)		on of a historically important land area
	Protection of natural habitat	·	on of a certified historic structure
	☐ Preservation of open space	_ i reservati	on of a continea historio stractare
2	Complete lines 2a through 2d if the organization hel	d a qualified conservation contrib	ution in the form of a conservation
	easement on the last day of the tax year.	·	Held at the End of the Tax Year
а	Total number of conservation easements		_
b	Total acreage restricted by conservation easements		
C	Number of conservation easements on a certified hi		
d	Number of conservation easements included in (c) acquired after 7/25/06, and n	ot on a
_			
3	Number of conservation easements modified, trans tax year ▶	ferred, released, extinguished, or	terminated by the organization during the
4 5	Number of states where property subject to conservation be the organization have a written policy reguiolations, and enforcement of the conservation eas	arding the periodic monitoring,	
6	Staff and volunteer hours devoted to monitoring, inspec		
_	<u> </u>		
7	Amount of expenses incurred in monitoring, inspecting ►\$	g, handling of violations, and enforc	cing conservation easements during the year
8	Does each conservation easement reported on line 2 and section 170(h)(4)(B)(ii)?		
9	In Part XIII, describe how the organization reports cobalance sheet, and include, if applicable, the text of organization's accounting for conservation easemer	onservation easements in its rever the footnote to the organization's	nue and expense statement and
Part	Organizations Maintaining Collections Complete if the organization answered "		
1a	If the organization elected, as permitted under FAS of art, historical treasures, or other similar assets	held for public exhibition, educa-	tion, or research in furtherance of public
	service, provide in Part XIII the text of the footnote t		
b	If the organization elected, as permitted under FAS art, historical treasures, or other similar assets held provide the following amounts relating to these items	for public exhibition, education, o s:	r research in furtherance of public service,
	(i) Revenue included on Form 990, Part VIII, line 1		▶ \$
2	(ii) Assets included in Form 990, Part X	historical treasures, or other sim	nilar assets for financial gain, provide the
	following amounts required to be reported under FA		
a b	Revenue included on Form 990, Part VIII, line 1 . Assets included in Form 990, Part X		

Schedule D (Form 990) 2020 Page **2**

Part	Organizations Maintaining	Collections of A	Art, Histor	ical Treasu	res, or O	ther Similar Ass	sets (continued)
3	Using the organization's acquisition, collection items (check all that apply)		her records,	check any c	f the follow	wing that make si	gnificant use of its
а	☐ Public exhibition		d□	Loan or exch	ange prog	ram	
b	☐ Scholarly research		e 🗌	Other			
С	☐ Preservation for future generations	5					
4	Provide a description of the organiza XIII.		and explain	now they furt	her the or	ganization's exem	pt purpose in Part
5	During the year, did the organization assets to be sold to raise funds rathe						r □ Yes □ No
Part	IV Escrow and Custodial Arra	angements.					
	Complete if the organization 990, Part X, line 21.						
1a	Is the organization an agent, trustee included on Form 990, Part X?						t 🗌 Yes 🗌 No
b	If "Yes," explain the arrangement in F	art XIII and comple	ete the follov	ving table:		Δr	mount
С	Beginning balance				. 10		- Iount
d	Additions during the year						
e	Distributions during the year						
f	Ending balance						
2a	Did the organization include an amou						? Yes No
	If "Yes," explain the arrangement in F	•		•		•	
Par		art Am. Oneok nere	on the exple	illation has b	cen provid	ed offi art Affi .	· · · □
ı aı	Complete if the organization	answered "Yes'	" on Form 9	990 Part IV	line 10		
	Complete ii the organization	(a) Current year	(b) Prior ye		years back	(d) Three years back	(e) Four years back
1a	Beginning of year balance	162,783.	172,8		69,446.	171,537.	
b	Contributions	25,962.	-14,7		07,440.	1/1,557.	100,140.
C	Net investment earnings, gains, and	23,902.	-14,	90.			
U	losses	1,105.	1 6	87.	3,440.	-2,091.	2,397.
ч	Grants or scholarships	1,105.	4,0	107.	3,440.	-2,091.	2,397.
d e	Other expenditures for facilities and						
-	programs						
	Administrative expenses						
f	End of year balance	189,850.	162,7	02 1	72,886.	169,446.	171,537.
g	Provide the estimated percentage of						1/1,557.
2	Board designated or quasi-endowme			rie 1g, coluir	iri (a)) rielu	as.	
a h			%				
~	Permanent endowment ► 10 Term endowment ► %						
С	Term endowment ▶% The percentages on lines 2a, 2b, and		000/				
3a	Are there endowment funds not in the			on that are h	ald and ac	lministered for the	2
Ja	organization by:	le possession or th	ie Organizati	on that are n	eiu aiiu ac	iriii iisterea tor tri	Yes No
	-						
	(i) Unrelated organizations						3a(i)
h	(ii) Related organizations						3a(ii) 3b
b	Describe in Part XIII the intended use				n:		30
4 Part			on s endown	ient iunas.			
Fair	Complete if the organization		" on Form (000 Part IV	lino 11a	See Form 990	Part V line 10
	· · · · · · · · · · · · · · · · · · ·						(d) Book value
	Description of property	(a) Cost or ot (investment)	' '	Cost or other ba (other)	d	Accumulated epreciation	
1a	Land		0.	65,00	0.		65,000.
b	Buildings			1,977,07	0. 1	,667,895.	309,175.
С	Leasehold improvements						
d	Equipment			159,21	0.	159,210.	0.
е	Other						
Total.	Add lines 1a through 1e. (Column (d) I		90, Part X, c	olumn (B), lin	e 10c.) .	•	374,175.

 $\mathsf{B}\mathsf{A}\mathsf{A}$

Part VII	Investments-	Other Securities.			
	Complete if the	ne organization answered "Yes" on Fo	orm 990, Part IV, lin	e 11b. See Form	990, Part X, line 12.
		ption of security or category uding name of security)	(b) Book value		od of valuation: of-year market value
(1) Financial	derivatives .				
	eld equity interes				
(3) Other					
(A)					
(B)			-		
(C)					
(D) (E)			-		
(F)					
(G)			-		
(H)					
		al Form 990, Part X, col. (B) line 12.) . ▶			
Part VIII		–Program Related.			
-	Complete if the	ne organization answered "Yes" on Fo	orm 990, Part IV, lin	e 11c. See Form !	990, Part X, line 13.
	(a) De	escription of investment	(b) Book value		od of valuation: of-year market value
(1)					
(2)					
(3)					
(4)					
(5)					
(6)				 	
(7) (8)					
(9)					
	mn (b) must equa	al Form 990, Part X, col. (B) line 13.) .			
Part IX	Other Assets				
	Complete if the	ne organization answered "Yes" on Fo	orm 990, Part IV, lin	e 11d. See Form	990, Part X, line 15.
		(a) Description			(b) Book value
(1)					
(2)					
(3)					
(4)					
(5)					
<u>(6)</u> (7)					
(8)					
(9)					
Total. (Colu	mn (b) must equa	al Form 990, Part X, col. (B) line 15.)			
Part X	Complete if the	ne organization answered "Yes" on Fo	orm 990, Part IV, lin	ne 11e or 11f. See	Form 990, Part X,
	line 25.				
1.		(a) Description of liability			(b) Book value
(1) Federal in					
	oan Payable				0.
(3)					
(4)					
(5) (6)					
(7)					
(8)					
(9)					
	mn (b) must equa	al Form 990, Part X, col. (B) line 25.)			0.
2. Liability for	uncertain tax pos	itions. In Part XIII, provide the text of the foot			its that reports the
organization's	s liability for uncer	tain tax positions under FASB ASC 740. Chec	ck here if the text of the	e footnote has been p	rovided in Part XIII .

Schedule D (Form 990) 2020 Page 4

Part				Retur	n.
	Complete if the organization answered "Yes" on Form 990, F	Part IV, lin	e 12a.		
1	Total revenue, gains, and other support per audited financial statements			1	2,498,247.
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:				
а	Net unrealized gains (losses) on investments	2a			
b	Donated services and use of facilities	2b			
С	Recoveries of prior year grants	2c			
d	Other (Describe in Part XIII.)	2d			
е	Add lines 2a through 2d			2e	
3	Subtract line 2e from line 1			3	2,498,247.
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:				
а	Investment expenses not included on Form 990, Part VIII, line 7b	4a			
b	Other (Describe in Part XIII.)	4b			
С	Add lines 4a and 4b			4c	
5	Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line			5	2,498,247.
Part .	XII Reconciliation of Expenses per Audited Financial Statem	ents Wit	h Expenses pe	r Ret	urn.
	Complete if the organization answered "Yes" on Form 990, F	Part IV, lin	e 12a.		
1	Total expenses and losses per audited financial statements			1	2,463,044.
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:				
а	Donated services and use of facilities	2a			
b	Prior year adjustments	2b			
С	Other losses	2c			
d	Other (Describe in Part XIII.)	2d			
е	Add lines 2a through 2d			2e	
3	Subtract line 2e from line 1			3	2,463,044.
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:				
а	Investment expenses not included on Form 990, Part VIII, line 7b	4a			
b	Other (Describe in Part XIII.)	4b			
D					
	Add lines 4a and 4b			4c	
с 5	Add lines 4a and 4b			4c 5	2,463,044.
c 5 Part	Add lines 4a and 4b	 e 18.)		5	
5 Part Provide	Add lines 4a and 4b	 e <i>18.)</i> d 4; Part IV	, lines 1b and 2b	5 ; Part	V, line 4; Part X, line
5 Part Provide	Add lines 4a and 4b	 e <i>18.)</i> d 4; Part IV	, lines 1b and 2b	5 ; Part	V, line 4; Part X, line
5 Part Provide	Add lines 4a and 4b	 e <i>18.)</i> d 4; Part IV	, lines 1b and 2b	5 ; Part	V, line 4; Part X, line
c 5 Part Provide 2; Part	Add lines 4a and 4b	2 18.)	, lines 1b and 2b any additional in	5; Part format	V, line 4; Part X, line tion.
c 5 Part Provide 2; Part	Add lines 4a and 4b	2 18.)	, lines 1b and 2b any additional in	5; Part format	V, line 4; Part X, line tion.
c 5 Part Provide 2; Part	Add lines 4a and 4b	2 18.)	, lines 1b and 2b any additional in	5; Part format	V, line 4; Part X, line tion.
c 5 Part Provide 2; Part	Add lines 4a and 4b	2 18.)	, lines 1b and 2b any additional in	5; Part format	V, line 4; Part X, line tion.
c 5 Part Provide 2; Part	Add lines 4a and 4b	2 18.)	, lines 1b and 2b any additional in	5; Part format	V, line 4; Part X, line tion.
c 5 Part Provide 2; Part	Add lines 4a and 4b	2 18.)	, lines 1b and 2b any additional in	5; Part format	V, line 4; Part X, line tion.
c 5 Part Provide 2; Part	Add lines 4a and 4b	2 18.)	, lines 1b and 2b any additional in	5; Part format	V, line 4; Part X, line tion.
c 5 Part Provide 2; Part	Add lines 4a and 4b	2 18.)	, lines 1b and 2b any additional in	5; Part format	V, line 4; Part X, line tion.
c 5 Part Provide 2; Part	Add lines 4a and 4b	2 18.)	, lines 1b and 2b any additional in	5; Part format	V, line 4; Part X, line tion.
c 5 Part Provide 2; Part	Add lines 4a and 4b	2 18.)	, lines 1b and 2b any additional in	5 ; Part format	V, line 4; Part X, line tion.
c 5 Part Provide 2; Part	Add lines 4a and 4b	2 18.)	, lines 1b and 2b any additional in	5 ; Part format	V, line 4; Part X, line tion.
c 5 Part Provide 2; Part	Add lines 4a and 4b	2 18.)	, lines 1b and 2b any additional in	5 ; Part format	V, line 4; Part X, line tion.
c 5 Part Provide 2; Part	Add lines 4a and 4b	2 18.)	, lines 1b and 2b any additional in	5 ; Part format	V, line 4; Part X, line tion.
c 5 Part Provide 2; Part	Add lines 4a and 4b	2 18.)	, lines 1b and 2b any additional in	5 ; Part format	V, line 4; Part X, line tion.
c 5 Part Provide 2; Part	Add lines 4a and 4b	2 18.)	, lines 1b and 2b any additional in	5 ; Part format	V, line 4; Part X, line tion.
c 5 Part Provide 2; Part	Add lines 4a and 4b	2 18.)	, lines 1b and 2b any additional in	5 ; Part format	V, line 4; Part X, line tion.
c 5 Part Provide 2; Part	Add lines 4a and 4b	2 18.)	, lines 1b and 2b any additional in	5 ; Part format	V, line 4; Part X, line tion.
c 5 Part Provide 2; Part	Add lines 4a and 4b	2 18.)	, lines 1b and 2b any additional in	5 ; Part format	V, line 4; Part X, line tion.
c 5 Part Provide 2; Part	Add lines 4a and 4b	2 18.)	, lines 1b and 2b any additional in	5 ; Part format	V, line 4; Part X, line tion.
c 5 Part Provide 2; Part	Add lines 4a and 4b	2 18.)	, lines 1b and 2b any additional in	5; Part format	V, line 4; Part X, line tion.
c 5 Part Provide 2; Part	Add lines 4a and 4b	2 18.)	, lines 1b and 2b any additional in	5; Part format	V, line 4; Part X, line tion.

Schedule D (Fo	orm 990) 2020	Page \$
Part XIII	Supplemental Information (continued)	•

SCHEDULE G (Form 990 or 990-EZ)

Supplemental Information Regarding Fundraising or Gaming Activities

Complete if the organization answered "Yes" on Form 990, Part IV, line 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a.

► Attach to Form 990 or Form 990-EZ.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

Department of the Treasury

Internal Revenue Service Name of the organization **Employer identification number** Emergency Shelter Inc. 54-1159513 Part I Fundraising Activities. Complete if the organization answered "Yes" on Form 990, Part IV, line 17. Form 990-EZ filers are not required to complete this part. Indicate whether the organization raised funds through any of the following activities. Check all that apply. 1 e X Solicitation of non-government grants X Mail solicitations X Internet and email solicitations Solicitation of government grants Phone solicitations Special fundraising events X In-person solicitations Did the organization have a written or oral agreement with any individual (including officers, directors, trustees, or key employees listed in Form 990, Part VII) or entity in connection with professional fundraising services? ☐ Yes
☒ No If "Yes," list the 10 highest paid individuals or entities (fundraisers) pursuant to agreements under which the fundraiser is to be compensated at least \$5,000 by the organization. (v) Amount paid to (vi) Amount paid to (or retained by) organization (iii) Did fundraiser have (i) Name and address of individual (iv) Gross receipts (or retained by) (ii) Activity custody or control of contributions? fundraiser listed in or entity (fundraiser) from activity col. (i) Yes No 1 2 3 4 5

8 9 10 Total List all states in which the organization is registered or licensed to solicit contributions or has been notified it is exempt from registration or licensing. VA

6

7

Fundraising Events. Complete if the organization answered "Yes" on Form 990, Part IV, line 18, or reported more than \$15,000 of fundraising event contributions and gross income on Form 990-EZ, lines 1 and 6b. List events with gross receipts greater than \$5,000.

			(a) Event #1 Annual Dinner (event type)	(b) Event #2 (event type)	(c) Other events None (total number)	(d) Total events (add col. (a) through col. (c))		
Revenue	1	Gross receipts	88,440.	(· · ·)		88,440.		
Ŗ	2	Less: Contributions	71,790.			71,790.		
	3	Gross income (line 1 minus line 2)	16,650.			16,650.		
	4	Cash prizes						
	5	Noncash prizes						
enses	6	Rent/facility costs						
Direct Expenses	7	Food and beverages	7,029.			7,029.		
Direc	8	Entertainment	8,050.			8,050.		
	9	Other direct expenses .	12,286.			12,286.		
Pa	10 11 rt III		act line 10 from line 3, c e organization answe	olumn (d)		27,365. -10,715. or reported more than		
Ф		\$15,000 on Form 990-E2	,	(b) Pull tabs/instant	(a) Other gaming	(d) Total gaming (add		
Revenue			(a) Bingo	bingo/progressive bingo	(c) Other gaming	col. (a) through col. (c)		
<u> —</u>	1	Gross revenue						
nses	2	Cash prizes						
Expe	3	Noncash prizes						
Direct Expenses	4	Rent/facility costs						
	5	Other direct expenses .						
	6	Volunteer labor	☐ Yes %☐ No	☐ Yes %☐ No	☐ Yes % ☐ No			
	7							
	8 Net gaming income summary. Subtract line 7 from line 1, column (d)							
10	a Is b If 	nter the state(s) in which the or the organization licensed to co "No," explain:	onduct gaming activities	s in each of these states				
	b If	"Yes," explain:						

11	Does the organization conduct gaming activities with nonmembers?	Yes	∐ No
12	Is the organization a grantor, beneficiary or trustee of a trust, or a member of a partnership or other entity		
10	formed to administer charitable gaming?	☐ Yes	∐ No
13 a	Indicate the percentage of gaming activity conducted in: The organization's facility		%
b	An outside facility		——————————————————————————————————————
14	Enter the name and address of the person who prepares the organization's gaming/special events books and		70
	records:		
	Name ►		
	Address ►		
15a	Does the organization have a contract with a third party from whom the organization receives gaming		
iou	revenue?	☐ Yes	□No
b			
	amount of gaming revenue retained by the third party ▶ \$		
С	If "Yes," enter name and address of the third party:		
	Name ►		
	Address		
	Address -		
16	Gaming manager information:		
	Name ►		
	Gaming manager compensation ► \$		
	Description of services provided		
	Description of services provided ▶		
	☐ Director/officer ☐ Employee ☐ Independent contractor		
17	Mandatory distributions:		
а	Is the organization required under state law to make charitable distributions from the gaming proceeds to		
	retain the state gaming license?	☐ Yes	∐ No
b	Enter the amount of distributions required under state law to be distributed to other exempt organizations or spent in the organization's own exempt activities during the tax year ▶ \$		
Part		iii) and (v) and
	Part III, lines 9, 9b, 10b, 15b, 15c, 16, and 17b, as applicable. Also provide any addition		
	See instructions.		

Page 3

Schedule G (Form 990 or 990-EZ) 2020

SCHEDULE I (Form 990)

Grants and Other Assistance to Organizations, Governments, and Individuals in the United States

Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22.

Attach to Form 990. Part IV, line 21 or 22.

Open to Public Inspection

Department of the Treasury Internal Revenue Service

► Go to www.irs.gov/Form990 for the latest information.

Name of the organization **Employer identification number** Emergency Shelter Inc. 54-1159513 **General Information on Grants and Assistance** Part I Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and X Yes Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States. Grants and Other Assistance to Domestic Organizations and Domestic Governments. Complete if the organization answered "Yes" on Form 990, Part II Part IV, line 21, for any recipient that received more than \$5,000. Part II can be duplicated if additional space is needed. (f) Method of valuation 1 (a) Name and address of organization (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(g) Description of (h) Purpose of grant (book, FMV, appraisal, or government (if applicable) grant cash assistance noncash assistance or assistance other) (10)(11)(12)

OMB No. 1545-0047

Schedule I (Form 990) 2020

Part III Grants and Other Assistance to Domestic Individuals. Complete if the organization answered "Yes" on Form 990, Part IV, line 22. Part III can be duplicated if additional space is needed.									
(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of noncash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of noncash assistance				
1 Food Service	240	30,607.	0.	Actual	Food for homeless				
2 Child Care	15	16,322.	0.	Actual	Child Care				
3 Rent & Lease	128	702,062.	0.	Actual	Rent & Lease				
4 Utilities	10	7,566.	0.	Actual	Utility payments				
5 Moving & Relocation	9	4,189.	0.	Actual	Moving and relocation expenses				
6									
7									
Part IV Supplemental Information. Provide	the information r	required in Part I, lin	ne 2; Part III, columi	n (b); and any other addi	tional information.				

BAA

SCHEDULE L (Form 990 or 990-EZ)

Transactions With Interested Persons

► Complete if the organization answered "Yes" on Form 990, Part IV, line 25a, 25b, 26, 27, 28a, 28b, or 28c, or Form 990-EZ, Part V, line 38a or 40b.

► Attach to Form 990 or Form 990-EZ.

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service

► Go to www.irs.gov/Form990 for instructions and the latest information.

ivame	or the organization								Embio	yer idei	ııııcaı	ion nui	mber		
Eme	rgency Shelter	Inc.							54-	-1159	9513				
Pai	Excess Benef Complete if th	fit Transactior e organization	ns (section 501 answered "Ye	(c)(3), s" on	section Form 99	501(c)(4), a 0, Part IV, li	nd se ine 25	ction 50 5a or 25t	1(c)(29) o, or Fo	orgar rm 99	nizatio 0-EZ,	ns or Part	nly). V, line	40b.	
1	(a) Name of disqualified	noroon	(b) Relationship be	tween o	disqualified	person and		(a) [Descriptio	n of trai	naaatio	_		(d) Cor	rected?
•	(a) Name of disquaimed	person		organiz	ation			(C) L	rescriptio	ii oi trai	isaction			Yes	No
(1)															
(2)															
(3)															
(4)															
(5)															
(6)															
2	Enter the amount of	of tax incurred	by the organ	nizatio	n manac	pers or dis	ualif	ied pers	ons du	rina t	he ve	ar			
	under section 4958		-		_			-		-	-		3		
3	Enter the amount of	ftax ifany on										▶ \$	<u> </u>		
•	Error the amount of	i tart, ii diriy, ori	o 2, abovo,		.a. 00a 2 j	r ti io oi gai ii	Latio					•			
Par	t I Loans to and	or From Inter	ested Person												
r ai	Complete if th				Form 99	0-EZ. Part \	V. line	38a or	Form 9	90. Pa	rt IV.	line 2	6: or i	f the	
	organization re									,	,		-, -		
(a) N	Name of interested person	(b) Relationship with organization	(c) Purpose of loan		oan to or om the	(e) Origing principal am		(f) Balaı	nce due	(g) In c	default?		proved pard or	(i) W agree	ritten
		With organization	loan		nization?	principal an	iount						nittee?	agree	mont:
				То	From					Yes	No	Yes	No	Yes	No
(1)	Donald E. King	Co-Dregident	Cash Flow	×	110111	15,0	100	15	,161.	165	×	X	140	X	NO
	Donard E. King	CO FIESIGEIC	Casii Fiow			13,0			,101.		 ^	<u> </u>		<u> </u>	
(2)															
(3)															
(4)										+					
(5)															
(6)															
(7)															
(8)															
(9)										-					
(10)								<u> </u>							
Tota		· · · · ·					. ▶	\$ 15	,161.						
Par	Grants or Ass Complete if th					0 Part IV I	ino 27	7							
	Complete ii tii	T T						•							
(a	Name of interested person		ship between intercand the organization		(c) Amount	of assistance	((d) Type of	assistano	ce	(e)) Purpo	ose of a	ssistan	ce
(1)															
(2)															
(3)															
(4)															
(5)															
(6)															
(7)															
(8)															
(9)															
(10)															

Part IV	Business Transactions Involv Complete if the organization an	ing Interested Persons. swered "Yes" on Form 99	0, Part IV, line 28a, 2	28b, or 28c.		
	(a) Name of interested person	(b) Relationship between interested person and the organization	(c) Amount of transaction	(d) Description of transaction	(e) Sha organiz rever	aring of zation's nues?
					Yes	No
(1)						
(2)						
(3) (4)						
(5)						
(6)						
(7)						
(8) (9)						
(10)						
Part V	Supplemental Information. Provide additional information f	or responses to questions	on Schedule L (see	instructions).		

SCHEDULE M (Form 990)

Noncash Contributions

OMB No. 1545-0047

Open to Public

Inspection

Department of the Treasury Internal Revenue Service Name of the organization

▶ Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30.

► Attach to Form 990.

▶ Go to www.irs.gov/Form990 for instructions and the latest information.

Emergency Shelter Inc.

54-1159513

Employer identification number

Part	Types of Property			'			
		(a) Check if applicable	(b) Number of contributions or items contributed	(c) Noncash contribution amounts reported on Form 990, Part VIII, line 1g		(d) f determinir ribution am	
1	Art—Works of art						
2	Art—Historical treasures						
3	Art—Fractional interests						
4	Books and publications						
5	Clothing and household goods	×		8,871.	New - Amazon lowest amou	ınt, Used - Thrift	store value
6	Cars and other vehicles						
7	Boats and planes						
8	Intellectual property						
9	Securities—Publicly traded						
10	Securities—Closely held stock .						
11	Securities—Partnership, LLC, or trust interests						
12	Securities-Miscellaneous						
13	Qualified conservation contribution—Historic structures						
14	Qualified conservation contribution—Other						
15	Real estate—Residential						
16	Real estate—Commercial						
17	Real estate—Other						
18	Collectibles						
19	Food inventory						
20	Drugs and medical supplies						
21	Taxidermy						
22	Historical artifacts						
23	Scientific specimens						
24	Archeological artifacts						
25	Other ► ()						
26	Other ► ()						
27	Other ► ()						
28	Other ► (
29	Number of Forms 8283 received which the organization completed				29		
						Yes	No
30a	During the year, did the organizat	tion receive	by contribution any prope	erty reported in Part I, lines	1 through		
	28, that it must hold for at least the	hree years	from the date of the initial	contribution, and which isr	n't required		
	to be used for exempt purposes to		e holding period?		[30a	×
b	If "Yes," describe the arrangemen	t in Part II.			l		
31	Does the organization have a contributions?					31 ×	
32a	Does the organization hire or use contributions?					32a	×
b	If "Yes," describe in Part II.			• • •			
33	If the organization didn't report an describe in Part II.	amount in	column (c) for a type of pro	perty for which column (a) i	s checked,		

Schedule M (Form 990) 2020 Supplemental Information. Provide the information required by Part I, lines 30b, 32b, and 33, and whether Part II the organization is reporting in Part I, column (b), the number of contributions, the number of items received, or a combination of both. Also complete this part for any additional information. Pt I Line 33: The art contributions were used as auction items for Home Again's annual fundraising event. They were not used for operating purposes or expected future appreciation in value. The donors were artists themselves and were told the purpose of their contribution.

SCHEDULE O (Form 990 or 990-EZ)

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

Attach to Form 990 or 990-EZ.

information.

Employer identification number

2020

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service Name of the organization

► Go to www.irs.gov/Form990 for the latest information.

Emergency Shelter Inc.	54-1159513							
Pt VI, Line 11b: The Executive Director initially approves the 990. After this,								
the finance committee reviews the 990, and finally the Board of Dire	ectors votes							
to approve the 990.								
Pt VI, Line 12c: The organization has a written conflict of interest policy.								
Pt VI, Line 15a: The salary of the Executive Director is determined by the Board								
of Directors.								
Pt VI, Line 15b: See 15a above.								

SCHEDULE R (Form 990)

Part I

Related Organizations and Unrelated Partnerships ▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service

▶ Attach to Form 990. ▶ Go to www.irs.gov/Form990 for instructions and the latest information.

Identification of Disregarded Entities. Complete if the organization answered "Yes" on Form 990, Part IV, line 33.

Open to Public Inspection

(f)

Direct controlling

entity

Name of the organization **Employer identification number** Emergency Shelter Inc. 54-1159513

(b)

Primary activity

(c)

Legal domicile (state

or foreign country)

(d)

Total income

(e)

End-of-year assets

(1)			_						
(2)									
(3)									
(4)									
(5)									
(6)									
Part II	Identification of Related Tax-Exempt Organizations one or more related tax-exempt organizations du	ations. Couring the t	omplete if t ax year.	he organization ar	nswered "Yes" or	Form 990, Part	IV, line 34, bed	ause it h	ad
	(a) Name, address, and EIN of related organization	Prima	(b) ry activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity	cont	(g) 512(b)(13) trolled tity?
								Yes	No
(1)									
(2)									
(3)									
(4)									
(5)									
(6)									
(7)									
	and Brahadian Ast Nation and the Last and Company of							D /F	

Name, address, and EIN (if applicable) of disregarded entity

Schedule R (Form 990) 2020

Part III Identification of Related Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a partnership during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Predominant income (related, unrelated, excluded from tax under sections 512 – 514)	(f) Share of total income	(g)	Disprop alloca	ortionate	(i) Code V—UBI amount in box 20 of Schedule K-1 (Form 1065)			(k) Percentage ownership
							Yes	No		Yes	No	
(1)												
(2)												
(3)												
(4)												
(5)												
(6)												
(7)												

Part IV Identification of Related Organizations Taxable as a Corporation or Trust. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a corporation or trust during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) Share of end-of-year assets	ownership C		i) 512(b)(13) rolled ity?
								Yes	No
(1) ESI Enterprises, Inc. NA PO Box 5222 Richmond VA 23220	Transportation	VA					100.00		×
(2)									
(3)									
(4)									
(5)									
(6)									
(7)									

Schedule R (Form 990) 2020 Page 3

Part V Transactions With Related Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.

Note: Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.

1	During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?			
а	Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity	1a		×
b	Gift, grant, or capital contribution to related organization(s)	1b		×
С	Gift, grant, or capital contribution from related organization(s)	1c	×	
d	Loans or loan guarantees to or for related organization(s)	1d		×
е	Loans or loan guarantees by related organization(s)	1e		×
f	Dividends from related organization(s)	1f		×
g	Sale of assets to related organization(s)	1g		×
h	Purchase of assets from related organization(s)	1h		×
i	Exchange of assets with related organization(s)	1i		×
i	Lease of facilities, equipment, or other assets to related organization(s)	1j		×
•		-		
k	Lease of facilities, equipment, or other assets from related organization(s)	1k	×	
ı	Performance of services or membership or fundraising solicitations for related organization(s)	11		×
m	Performance of services or membership or fundraising solicitations by related organization(s)	1m		×
n	Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)	1n		×
0		10		×
·	That might para omproyees with relation (b)			
р	Reimbursement paid to related organization(s) for expenses	1p		×
q	Reimbursement paid by related organization(s) for expenses	1g		×
ч	The imbursement paid by related digarization (3) for expenses	-19		. ,
r	Other transfer of cash or property to related organization(s)	1r		×
s	Other transfer of cash or property to related organization(s)	1s		×
2	If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transactions are the instructions for information on who must complete this line, including covered relationships and transactions are the instructions for information on who must complete this line, including covered relationships and transactions are the instructions for information on who must complete this line, including covered relationships and transactions are the instructions for information on who must complete this line, including covered relationships and transactions are the instructions for information on who must complete this line, including covered relationships and transactions are the instructions for information on who must complete this line, including covered relationships and transactions are the instructions for information on who must complete this line, including covered relationships and transactions are the instructions of the instructions for information on who must complete this line, including covered relationships and transactions are the instructions of the instructions are the instructions of the instructions are the instruction are the instruction are the instruction a		ochol	
		JII (III	CSHOI	us.
	(a) (b) (c) (d) Name of related organization Transaction Amount involved Method of determining	g amou	nt invo	lved
	type (a-s)	=		
(1)				
(')				
(2)				
(3)				
/				
(4)				
.,				
(5)				
.,				
(6)				
	PEV 00/09/24 PPO) (Ear	~ 000	2020

Yes No

Schedule R (Form 990) 2020 Page 4

Part VI Unrelated Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

	(a) Name, address, and EIN of entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Predominant income (related, unrelated, excluded from tax under	Are all p sec 501 organiz	cartners tion (c)(3)	(f) Share of total income	(g) Share of end-of-year assets	Disprop	h) ortionate ations?	(i) Code V—UBI amount in box 20 of Schedule K-1 (Form 1065)	Gene mana parti	ral or aging	(k) Percentage ownership
				sections 512-514)	Yes	No			Yes	No		Yes	No	
(1)														
(2)														
(3)														
(4)														
(5)														
(6)														
(7)														
(8)														
(9)														
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(11)														
(12)														
(13)														
(14)														
(15)														
(16)														

Schedule R (F	Schedule R (Form 990) 2020 Page 5							
Part VII	Supplemental Information Provide additional information for responses to questions on Schedule R. See instructions.							
	The state of the s							

Form **8879-E0**

Department of the Treasury

Internal Revenue Service

IRS e-file Signature Authorization for an Exempt Organization

For calendar year 2020, or fiscal year beginning Jul 1 , 2020, and ending Jun 30 , 2021

▶ Do not send to the IRS. Keep for your records.

► Go to www.irs.gov/Form8879EO for the latest information.

OMB No. 1545-0047

2020

Name of exempt organization or person subject to tax	Taxpayer identification number
Emergency Shelter Inc.	54-1159513
Name and title of officer or person subject to tax	
Mandy Herbert, INTERIM EXECUTIVE DIRECTOR	
Part I Type of Return and Return Information (Whole Dollars	• ,
Check the box for the return for which you are using this Form 8879-EO and check the box on line 1a, 2a, 3a, 4a, 5a, 6a, or 7a below, and the amour blank, then leave line 1b, 2b, 3b, 4b, 5b, 6b, or 7b, whichever is applicable return, then enter -0- on the applicable line below. Do not complete more that Form 990 check here b Total revenue, if any (Form 990, Part V b Total revenue, if any (Form 990-EZ as Form 1120-POL check here b Total tax (Form 1120-POL, line b Total tax (Form 1120-POL, line b Total tax (Form 8868, line 3c). 5a Form 8868 check here b Balance due (Form 8868, line 3c). 5a Form 990-T check here b Total tax (Form 990-T, Part III, line 4) 5a Form 4720 check here b Total tax (Form 4720, Part III, line 1) Part II Declaration and Signature Authorization of Officer or Under penalties of perjury, I declare that I I am an officer of the above organger.	denter the applicable amount, if any, from the return. If you not on that line for the return being filed with this form was ble, blank (do not enter -0-). But, if you entered -0- on the nan one line in Part I. //III, column (A), line 12)
software for payment of the federal taxes owed on this return, and the finantal payment, I must contact the U.S. Treasury Financial Agent at 1-888-353-4 (settlement) date. I also authorize the financial institutions involved in the proconfidential information necessary to answer inquiries and resolve issues re	1537 no later than 2 business days prior to the payment occssing of the electronic payment of taxes to receive
dentification number (PIN) as my signature for the electronic return and, if a	
PIN: check one box only	
☐ I authorize ERO firm name	to enter my PIN as my signature Enter five numbers, but do not enter all zeros
on the tax year 2020 electronically filed return. If I have indicated within state agency(ies) regulating charities as part of the IRS Fed/State prog PIN on the return's disclosure consent screen.	
★ As an officer or person subject to tax with respect to the organization, electronically filed return. If I have indicated within this return that a co regulating charities as part of the IRS Fed/State program, I will enter metals.	py of the return is being filed with a state agency(ies)
Signature of officer or person subject to tax ▶	Date ► 02/07/2022
Part III Certification and Authentication	<u> </u>
ERO's EFIN/PIN. Enter your six-digit electronic filing identification number (EFIN) followed by your five-digit self-selected PIN.	5 4 4 1 0 3 0 6 4 2 1 Do not enter all zeros
certify that the above numeric entry is my PIN, which is my signature on the that I am submitting this return in accordance with the requirements of Pub . IRS e-file Providers for Business Returns.	
ERO's signature ▶	Date ► <u>02/08/2022</u>
ERO Must Retain This Form —	See Instructions

Do Not Submit This Form to the IRS Unless Requested To Do So